

## **Building Reusable Testing Assets for a Product Line**

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## **Qualifications**

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- Worked on large software systems - 500 developer FTE
- Worked on early product line efforts
- Working on current product line efforts
- Domains:
  - telephony
  - wireless
  - insurance
  - ...

## Motivation

- Effort estimates range from 50 - 200% that of the actual production system
- If reuse of test assets can reduce this by 10% this represents substantial savings
- In fact we can reduce the effort by considerably more than that depending upon the initial maturity



## Outline

- Overview
- Definitions
- Activities & Assets
- An example company

## Product Line Definition

- A software product line is a set of software-intensive systems sharing a common, managed set of features that satisfy the specific needs of a particular market segment or mission and that are developed from a common set of core assets in a prescribed

**Way.** (From A Framework for Software Product Line Practice, v3; SEI, ©2000)

- ┆ Independent product cycles
- ┆ Core asset base

## Test Assets

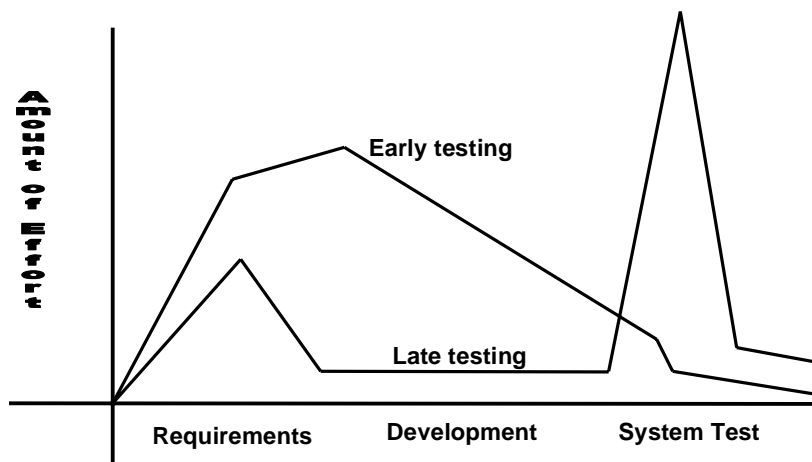
- ┆ The basic test assets are

- ┆ test plans
  - summary of strategies for test case selection
- ┆ test cases
  - <pre-conditions, input stimulus, expected results>
- ┆ test reports
  - standard summary of results of the tests that have been run

## Reusable Assets

- Making assets reusable requires both management and technical support
  - ┆ resources must be allocated on a different schedule which changes management practice
  - ┆ "correct" design choices are different
- Reuse can occur both vertically between the product line and the products and horizontally between products
  - ┆ vertical reuse propagates interfaces
  - ┆ horizontal reuse propagates opportunistic components

## Early Testing



## **Comprehensive Testing**

- Testing is conducted during and after development
  - ┆ during development we are concerned that the work does what it does correctly
  - ┆ after development we are concerned that it does what it is supposed to do
- Testing is conducted before and after code is written
  - ┆ before code is written test cases guide the inspection technique
  - ┆ after code is written test cases are executed using the product code

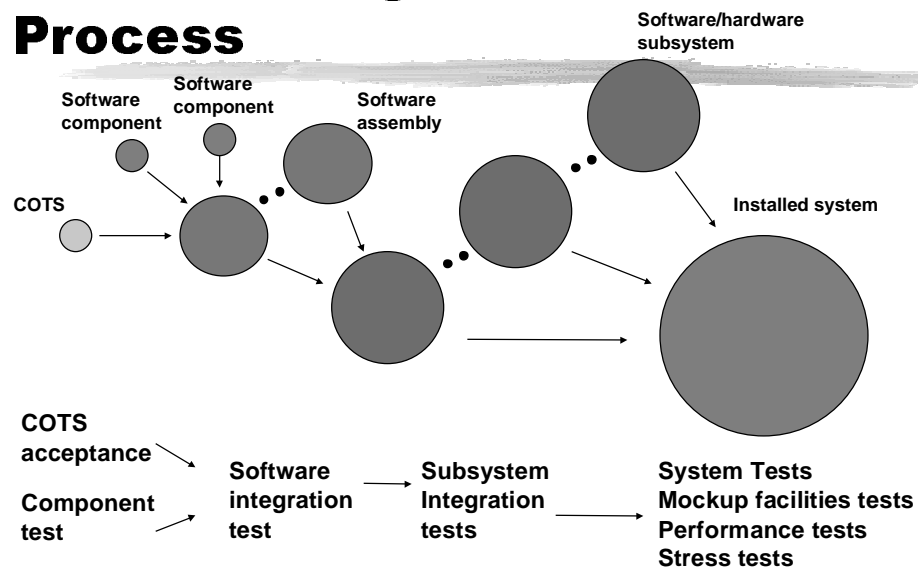
## **Outline**

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## Definitions

- Testing - the detailed examination of a product guided by specific information
- Tester - any person conducting a test
- Developer - the person constructing the product under test
- Domain expert - person knowledgeable in the subject matter of the application

## Basic Testing Process



## **Test Points - 1**

- Requirements model
- Analysis and design models
  - | Domain analysis
  - | Application analysis
  - | Architectural design
  - | Mechanism designs
  - | Detailed designs
- Individual components
  - | Interfaces
  - | Implementations

## **Test Points - 2**

- Clusters of components
  - | interactions
- Increments
  - | end user functionality
- Complete developed systems
  - | comparison to requirements model
- Deployed systems
  - | interaction with other installed applications

## Exercise

- I Think about your own development process.
  - I Make a list of the major steps.
  - I Identify the testing activities for each development step.
  - I What types of defects could be escaping from these steps?

Development Activity	Testing Activity

## Reusable Test Assets

- I Knowledge
  - I what can go wrong
  - I techniques
  - I patterns
- I Models
  - I document templates
  - I specifications that appear multiple times
- I Code
  - I test case implementations



# IEEE Test Plan - 1

- | **Introduction**
- | **Test Items**
- | **Tested Features**
- | **Features Not Tested (per cycle)**
- | **Testing Strategy and Approach**
  - Syntax
  - Description of Functionality
  - Arguments for tests
  - Expected Output
  - Specific Exclusions
  - Dependencies
  - Test Case Success/Failure Criteria

# IEEE Test Plan - 2

- | **Pass/Fail Criteria for the Complete Test Cycle**
- | **Entrance Criteria/Exit Criteria**
- | **Test Suspension Criteria and Resumption Requirements**
- | **Test Deliverables/Status Communications Vehicles**
- | **Testing Tasks**
- | **Hardware and Software Requirements**
- | **Problem Determination and Correction Responsibilities**
- | **Staffing and Training Needs/Assignments**
- | **Test Schedules**
- | **Risks and Contingencies**
- | **Approvals**

## **Test Case**

- <pre-conditions, input stimulus, expected results>
- pre-conditions
  - ┆ need 35,000 transactions to be realistic
- input stimulus
  - ┆ run the "balance sheet" report
- expected results
  - ┆ must independently verify what the result should be
  - ┆ trace through 35,000 transactions
- reuse of this test case will be VERY cost effective

## **Test Report**

- Test reports are more important in some domains than others
- Serve as legal proof of meeting obligations
- Present results
  - ┆ Individual results
  - ┆ Summarized results
- Analysis of test effectiveness

## **Other Testing Definitions**

- Test technique
  - technical processes for test activities
  - example - combinatorial test design
- Test coverage
  - a measure of how much of the test item has been examined by the tests
  - example - one test per use case

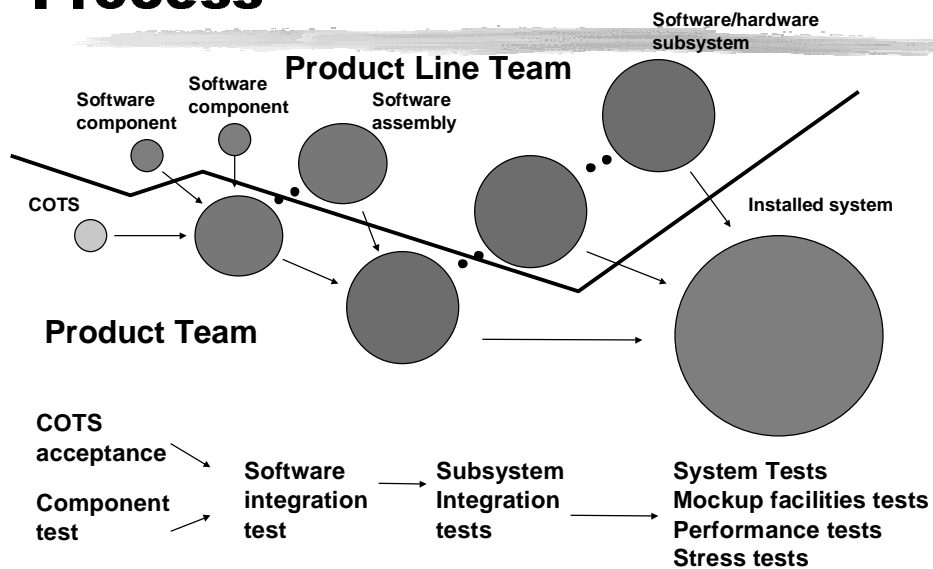
## **Exercise**

- Create a list of the test documents that your current project creates
- Are there documents that you produce that have not been discussed? Describe their usefulness.
- Are there documents that we have discussed that your project does not use? Is the information captured elsewhere? What might you be missing because of not having this document?

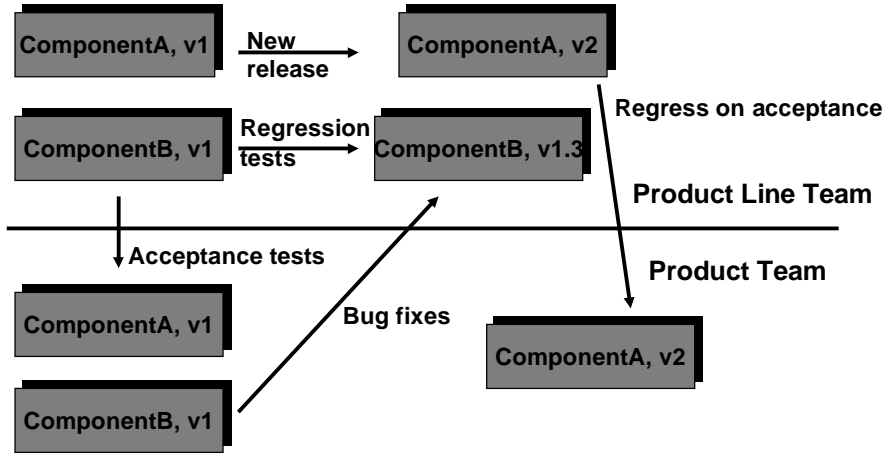
# Outline

- | Overview
- | Definitions
- | Activities & Assets
- | An example company

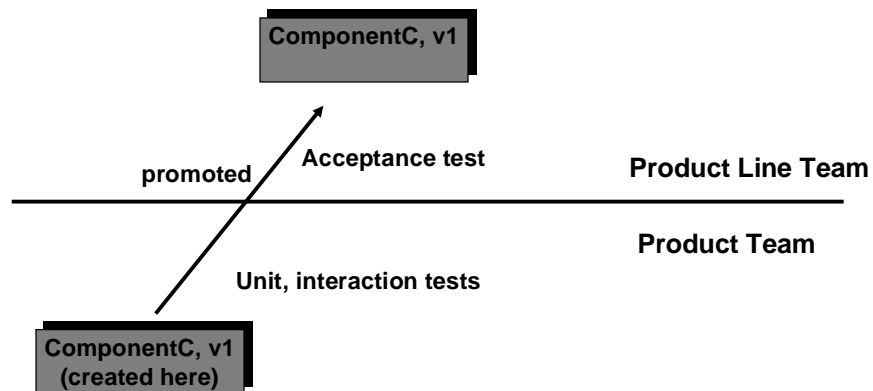
# Basic Product Line Testing Process



## New Test Points



## New Test Points



## **Basic Reuse Principles**

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- Encapsulation
  - | Package for portability
- Information Hiding
  - | Separation of what from how
- Abstraction
  - | Remove detail to focus on essentials

*These are applied at each organizational level.*

## **Activities by Company Levels**

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- Organizational Management
  - | test strategies
  - | test standards
- Technical Management
  - | test process
  - | assign roles
  - | construct test plan
- Software Engineering
  - | construct test infrastructure
  - | execute test plan

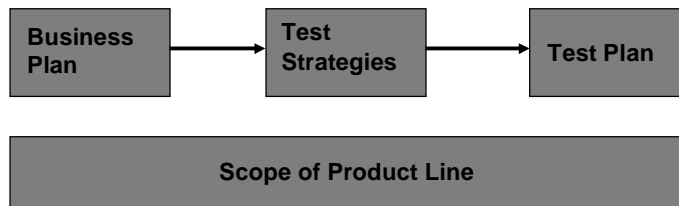
## **Organizational Management Activities**

- Strategic level
  - | organize for reuse of assets
  - | integrate development and testing
  
- Set company-level standards
  - | test coverage
  - | estimated remaining defects

## **Organizational Management Activities**

- Encapsulation
  - | business plan provides a single basis for strategies
- Information Hiding
  - | strategies define what is to be achieved not how to achieve it
  - | reliability, safety, ...
- Abstraction
  - | separates test plans and strategies into levels of responsibilities

## Organizational Management Activities



## Exercise

- What test strategies are used in your domain currently?
  - Levels of coverage that are required
  - Method of sampling
- How might these be affected by a product line approach?



## **Technical Management Activities**

- Establish processes
  - | test process for each level
- Assign roles in testing processes
  - | define roles and associate w/activities
- Construct test plan
  - | test activity for each development step

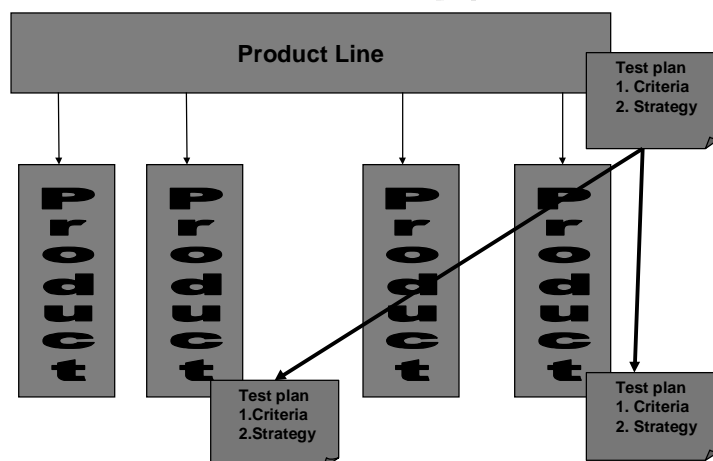
## **Technical Management Activities**

- Encapsulation
  - | System test plans are created on a per use case basis
  - | all required information is bundled together
- Information Hiding
  - | Test plans are specified but not implemented
- Abstraction
  - | The test assets are defined in levels of abstraction
  - | The levels correspond to the levels in the design of the software

## Creating the Test Plan

- The plan describes how test assets will be propagated from the product line to the product teams
- The plan assigns responsibilities to personnel for creation and maintenance

## Test Plan Reuse



## **Test Plan Reuse**

- | **Testing Strategy and Approach**

- Syntax
- Description of Functionality
- Arguments for tests
- Expected Output
- Specific Exclusions
- Dependencies
- Test Case Success/Failure Criteria

- | **Pass/Fail Criteria for the Complete Test Cycle**

- | **Test Suspension Criteria and Resumption Requirements**

- | **Testing Tasks**

- | **Hardware and Software Requirements**

- | **Staffing and Training Needs/Assignments**

- | **Test Schedules**

- | **Risks and Contingencies**

## **Identifying Test Risks**

- The resources required for testing may increase if the testability of the specifications is low.
- The test coverage may be lower than is acceptable if the test case selection strategy is not adequate.
- The test results may not be useful if the correct answers are not clearly specified.

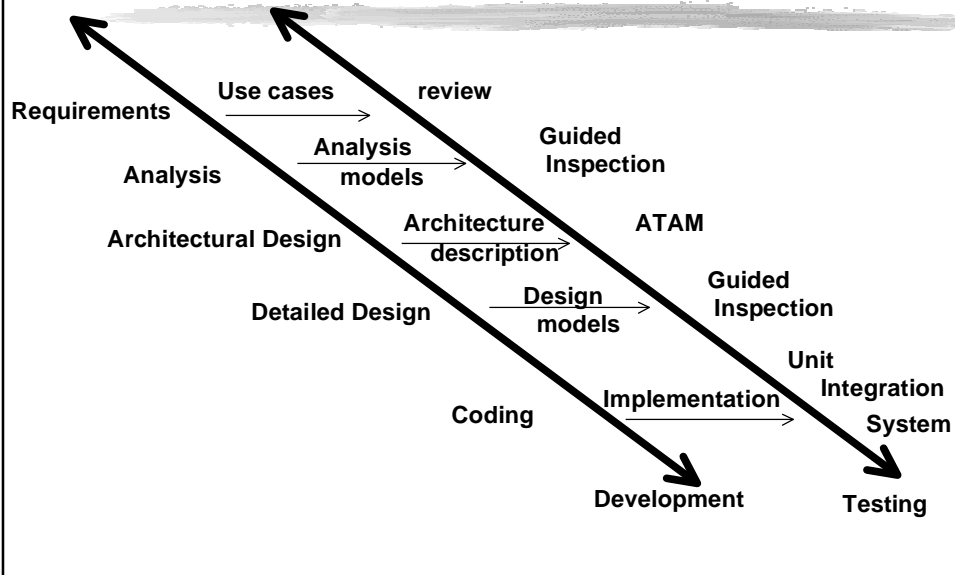
## **Exercise**

- What test activities are done at the product line level in your project?
- What test activities are done at the product level in your project?
- What risks do you see in your testing process?

## **Software Engineering Activities**

- Construct test infrastructure
  - | acquire tools that complement developers' tools
  - | construct test software
  - | mine for test assets
- Execute test plan
  - | ATAM
  - | Guided Inspection

## Process Interactions



## Software Engineering Activities

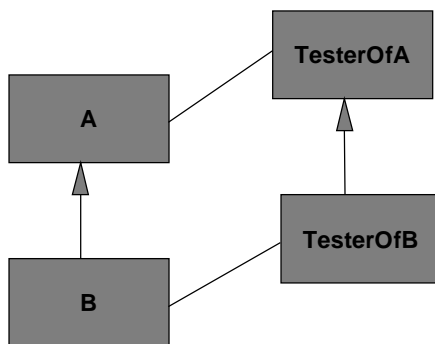
- Encapsulation
  - | associate each test asset with a production asset
  - | test case is associated with the product it tests
- Information Hiding
  - | test interface vs test implementation
- Abstraction
  - | follow good design practice
  - | test cases are scripts written in a language that supports levels of abstraction

## ATAM™

- “Test” the architecture
- Use scenarios from the use cases
- Test for architectural qualities such as
  - extensibility
  - maintainability

(ATAM - Architectural TradeOff Analysis Method is a trademark of the SEI)

## “Inheritance” Reuse



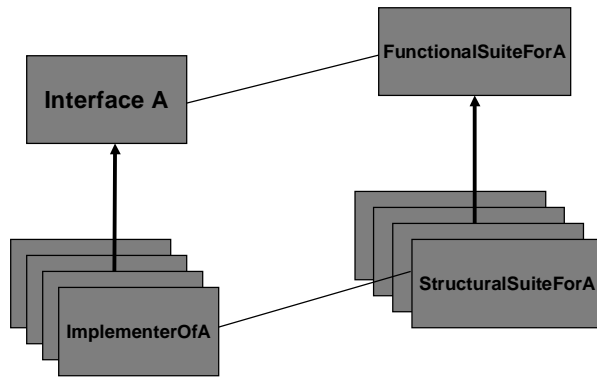
- Test cases created for A are also viable test cases for B

- Test cases for a component are encapsulated in a single component

- This inheritance may be:

- class inheritance in a programming language
- it may be a specialization relationship in a language without inheritance
- it may be an interface implementation

## Interface Reuse



- Functional test cases created for interface A are viable test cases for all implementations of A

- Test cases for a component are encapsulated in a single component

- Structural test cases are defined at the implementation level

## Horizontal Test Reuse



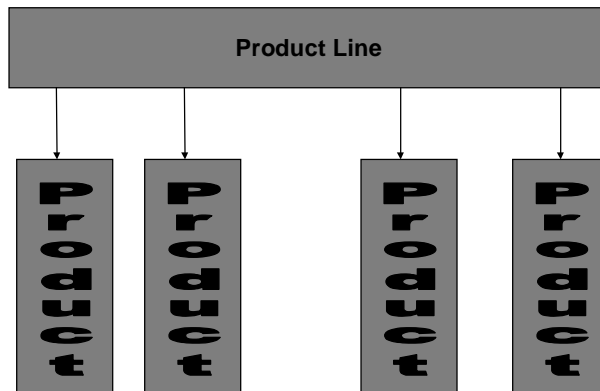
- Product assets are reused in other products

- Components may be reused as is from one product to another

- Level of abstraction stays the same

- Test cases will be reused as is

## Vertical Test Reuse



- Product line assets are reused in the individual products

- Product line assets include varying levels of abstraction

- Abstract assets are specialized for use in products

## Regression Test Strategies

- Regression suite should be a sample of the component, interaction and system test cases.
- Regression testing is triggered by
  - new releases
  - bug fixes
  - transfer across organizational boundaries



## **Exercise**

- List the testing tools currently used by your project.
- How will they contribute to the product line effort?
- How do they need to be modified or improved to better support your product line project?

## **Product Line Perspective**

- Test over complete range of specification since it will be used in many contexts
  - Product line test coverage levels should be higher than at the product level
- Provide test suites for regression testing of assets in a product context
  - Use structures appropriate to the development technology in use

## **Product Perspective**

- What has changed from the product line specification
  - ┆ more specific requirements
  - ┆ additional requirements
  
- What has changed from the product line implementation
  - ┆ modified components
  - ┆ new components

## **Product Line Test Assets**

- Architecture
  - ┆ reusable test patterns
- Points of Variability
  - ┆ Standard interfaces/standard functional tests
- Regions of Commonality
  - ┆ Bundling of test products with development products

## **Product Line Assets**

- Architecture
  - | product line - sufficiently general to describe an entire set of products
  - | product - sufficiently specific to describe an individual product
- Points of Variability
  - | place in the architecture where one product is allowed to be different from other products
- Regions of Commonality
  - | place in the architecture where all products must be the same

## **Architecture**

- The product line architecture is verified using a guided inspection process
- The product architectures are also verified using guided inspection sessions
- The test cases for the guided inspection are reused from the product line to product inspection sessions

## **Points of Variability**

- A point of variability is a point in the architecture where products can be different from other products and the product line
- A point of variability is defined by an interface that specifies the services that must be provided by the implementer
- A test suite is defined based on the interface
- Functional tests are passed from product line level to the product level

## **Regions of Commonality**

- A region of commonality is that portion of the architecture that is fixed and remains the same in all products
- These regions are noted only because of their interface with the variable components in the architecture
- The product line implementation of this functionality should be tested in detail once and then only tested for interactions at the product level

## **Outline**

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## **Example company - ProtocolsRUs**

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- Builds components that are protocol engines for telecommunication software
- Wants to use a product line approach to produce highly reliable components
- Business plan calls for individual products to take less than 90 days once product line is established

## **ProtocolsRUs - Test Strategy**

- | Protocols are constrained by very specific standards and have well-defined states
- | The high quality demanded by protocol-based applications requires thorough testing
- | Strategies:
  - | test from earliest stages of development
  - | test sufficiently to achieve 99% reliability

## **ProtocolsRUs - Test Process & Plan**

- | Process
  - | In addition to the development process-based tests, each of ProtocolsRUs' components must also pass a conformance test
- | Plan
  - | The plan describes how test assets will be propagated from the product line to the product teams
  - | The plan assigns responsibilities to personnel for creation and maintenance

## **ProtocolsRUs - Test Results & Reports**

- ▮ Test results and reports are used as the basis for ProtocolsRUs reliability advertising
- ▮ Actual reliability measurements are only taken on the final component products
- ▮ Each constituent component is also measured as it is developed
- ▮ These sub-product measurements are used to estimate the final reliability of the protocol component

## **Summary Exercise**

- ▮ Make a list of changes to your testing process that you might recommend.
- ▮ Identify whether those changes occur at the product line or product levels.
- ▮ What are the trade-offs with each?

## **Conclusions**

- Reuse must occur at all three company levels
- Test plans are templated and “inherited” from the the product line to the individual products
- Product line test cases provide regression test cases for the products
- Test reports provide feedback both to the product team and the product line team

## **Thanks**

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